| I. Incident Name   | 2. Operational Period to be covered by IAP (Date/Time)               | CG AC O <sub>I</sub><br>Guide Cove |
|--|--|------------------------------------|
| Sold King Mine Release Incident Area Command Op<br>Suide 12 (48 Hour Op Guide) | From: 24AUG2015 / 0700 To: 26AUG2015 /0700                           | Guide Cove<br>Shee                 |
| . Approved by Area Commander:  |  |                                    |
| Position NAME  | Signature  |                                    |
|  | 90-00-1  |                                    |
| Area Commander: Mr. Steve Calanog, EPA   | rs Tolland July  |                                    |
| Deputy Area Commander: Ms Althea Foster, EPA F                                 | 36 Alpea Cifoth  |                                    |
| Deputy Area Commander: Ms. Laura Williams, EPA                                 | R8 Laura Gillea  |                                    |
|  |  |                                    |
|  | and Operating Cuide #12  |                                    |
|  | and Operating Guide #12 low are included in this Area Command Guide: |                                    |
| AC 202-CG (Area Command Objectives, Prior                                      | ities)   |                                    |
| AC 202A-CG (Area Commander's Direction)  |  |                                    |
| ICS 202b-CG (Area Commander's Coordinatin                                      | ng Requirements)   |                                    |
| ICS 207-CG (Organization Chart)  |  |                                    |
| AC 205-CG (Communications Plan)  |  |                                    |
| AC 206-CG (Medical Plan)   |  |                                    |
| Map / Chart  |  |                                    |
| Weather Forecast / Tides/Currents  |  |                                    |
| Other Attachments  |  |                                    |
| AC Safety Message/Site visitors safety   |  |                                    |
| AC 230- Meeting Schedule   |  |                                    |
| AC 230L- Visitation Schedule   |  |                                    |
| Management Roles   |  |                                    |
|  |  |                                    |
| Data Flow Chart  |  |                                    |
| Public Affairs Guidance  |  |                                    |
| New ACP, JIC & ICP Colorado location   |  |                                    |
| Resource Requesting Guidance   |  |                                    |
| . Prepared by:   | Date/Time  |                                    |
| T Jim Litzinger, USCG  | 23AUG2015/1700   |                                    |

ICS 204-CG (Rev 09/13)

| 1. Area Co       | ommand  | Identifie | r        |        |       |
|------------------|---------|-----------|----------|--------|-------|
| <b>Gold King</b> | Mine Re | lease Inc | ident Ar | ea Con | nmand |
| OP Guide         | 12      |           |          |        |       |

2. Operating Cycle(Date/Time)
From: 24AUG15/0700 To: 26AUG15/0700

AREA COMMAND OBJECTIVES ICS AC202-CG/EPA

3. Area Command Objective(s)

Provide for SAFETY and welfare of citizens and response personnel

Ensure staff and field personnel are receiving adequate rest and rehab

AC will provide CISM to ICP, ACP and field personnel

Coordinate EPA HELP-LINE response within Region 6, 8 and 9

Implement a coordinated response to protect the environment

Support the transition of the EPA Help-Line to an EPA HQ Contractor

Accelerate posting of sampling data using the Data Flow Diagram

Coordinate executive level information dissemination with a nightly AC SITREP

Oversee proactive media outreach strategy and maintain coordination with incident level JIC's

Transition to a coordinated long term assessment of impacted areas.

Coordinate a "Global Message" to Agency Executives, Stakeholders and the Public to initiate transition to a long term assessment phase

#### 4. Area Command Priorities & Key Decisions:

#### **Priorities:**

Community, Responders and IMT members safety and well being

Oversee, Manage and Coordinate visitations to the Mine Site

Continue to optimize sample data; review and post

Ensure IC's are coordinating across multiple State, Tribal and County jurisdictions

Ensure proactive media strategy and public outreach is implemented

#### **Key Decisions:**

Incident Name: Gold King Mine Release Incident

Area Command will Operate under a 48 hour AC Op Guide

Beginning 25AUG2015, the new ACP, ICP Colorado and JIC will be:

135 Burnett Drive, Durango, CO

In the event of Reports of harassment, Discrimination or Violent Behavior the AC will contact the Company's or Agency's Human Resources Department and the local Law Enforcement Authorities

| 5. Prepared by: (AC Plant | nina) |  | Date/Time    |
|---------------------------|-------|--|--------------|
|                           |       |  |              |
| LT Jim Litzinger, USCG    |       |  | 23AUG15/1700 |
|                           |       |  |              |

AREA COMMAND OBJECTIVES

AC-202-CG/EPA (Rev. 08/15)

#### 1. Area Command Identifier

Gold King Mine Release Incident Area Command Op

#### 2. Operating Cycle(Date/Time)

From: 24AUG15 0700 To: 26AUG15 0700

AREA COMMAND 202a- UC TASKING

#### 3. Area Command Tasking to the Unified Commanders:

There is litigation hold for the Gold King Mine Release Response, all electronic records, paper documentation and electronic communication must be retained. EPA Incident Commanders are responsible for all response personnel (federal, state, county, local, tribal and contractors) follow EPA Regional documentation procedures for record retention.

Ensure all responders follow the Resource Request Process and Flow Chart

Submit daily 1955 Forms, Burn Rate and Totals to AC Finance Section Chief

Ensure newly reported personnel meet medical standards set by SHEMD, receive a safety brief and adhere to the Site Safety Plan

Ensure staff is receiving time off to rest and rehab

Develop Transition Plan(s)

Develop and adhere to a Documentation Plan

Track en-route personnel and resources; communicate this information to AC LSC and AC FSC

Approve and synchronize all data and information releases with the Area Command

Establish a Liaison Officer at all ICPs to maintain constraint and consistent engagement with local stakeholders

Adjust ICP ICS 230 meeting schedule to meet Area Command briefing and information collection requirements

Maintain daily sign-in/check-in procedures capturing personnel hours, equipment and other expenditures

Incident Commanders shall ensure coordination of ICPs and engagement with JIC

#### 4. Area Command Emphasis for Operating Cycle: Safety, Professionalism, Collaboration and Documentation

#### Safety:

~Mitigate hazards and reduce risk

"IMT's and responders should be "Right-Sized" to allow for rest, rehab and demobilization

#### Professionalism:

~Be honest and positive when engaging Stakeholders and Response Personnel

"Adhere to PIO Talking Points for government officials and contractors

#### Collaboration:

"Work closely with other EPA regions and response agencies

"Welcome newly reported personnel and integrate them into the response efforts

#### Documentation

~Properly document response actions

#### 5. Prepared by: AC Planning)

LT Jim Litzinger

Date/Time 23AUG2015/1700

AREA COMMAND 202a- UC TASKING

AC-202-CG/EPA (Rev. 08/15)

| 3 | 1. Area Command Identifier      |              |
|---|---------------------------------|--------------|
|   | Gold King Mine Release Incident | Area Command |
|   | OP Guide 12                     |              |

2. Operating Cycle(Date/Time)

From: 24AUG15/0700 To: 26AUG15/0700

Area Command Coordinating Requirements AC 202B

### 3. Area Command Coordinating Requirements:

The below information SHALL be immediately reported to the Area Command Situation Unit Leader (see AC ICS 205 for phone number). Immediately reported means a phone call within 15 minutes or less of the action or event occurring.

- Fatalities and/or injuries (requiring more than first aid) to responders
- Releases that cause visible discoloration to the waterway downstream from Cement Creek
- Major changes to operations that impact Counties, Tribal Governments, and States.
- Any action that may draw Political or Media attention
- Operational techniques that may impact in/on other EPA regions or ICP's
- · Reports of harassment, discrimination or violent behavior
- Reports of Operational or Information Security breaches

The below Actions, Strategies and Tactics SHALL NOT be conducted until the Area Commander or Deputy Area Commander(s) gives verbal or written approval:

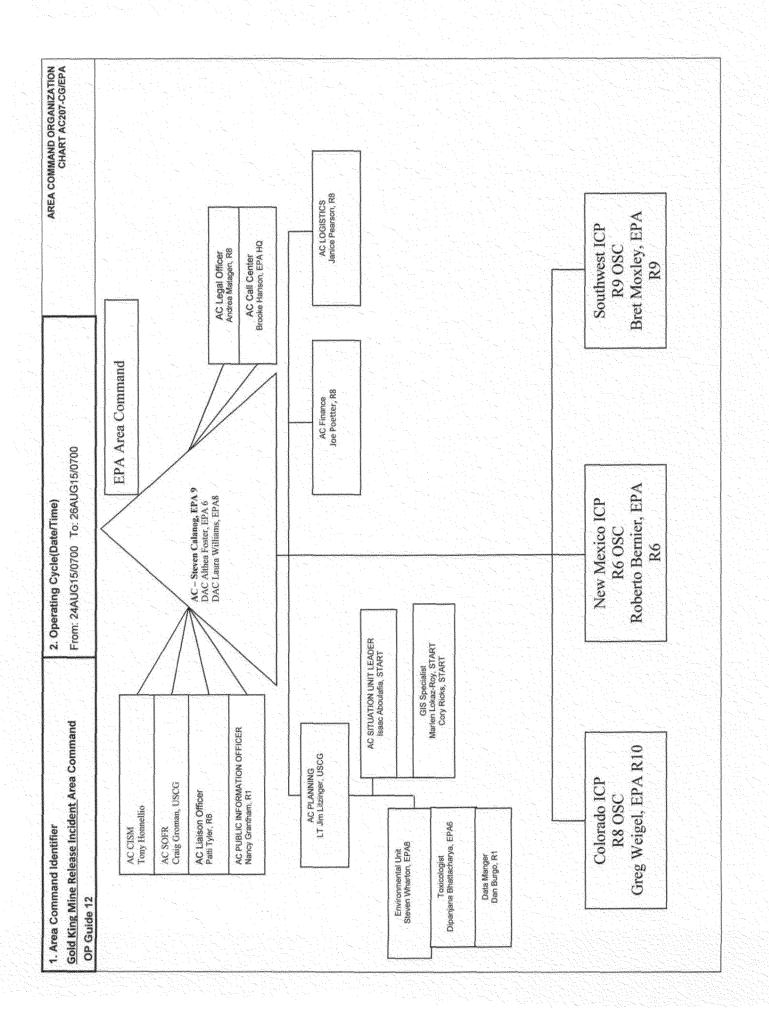
- · Releasing data and technical information to Media or Stakeholders
- River, stream or waterway flushing that may have negative impact on downstream operations
- New operations taking place within existing Cultural, Environmental, Political or Tribal areas.
- Operations taking place within new Cultural, Environmental, Political or Tribal areas.
- Requesting critical resources needs. ICPs should not request a resource outside their Region

4. Prepared by: (AC Planning Section Chief)

Date/Time

LT Jim Litzinger, USCG

23AUG15/1700



| 1. Area Command Identifier           |   |  |
|--------------------------------------|---|--|
| Gold King Mine Release Incident Area | 1 |  |
| Command OP Guide 12                  |   |  |

2. Operating Cycle(Date/Time)
From: 24AUG15/0700 To: 26AUG15/0700

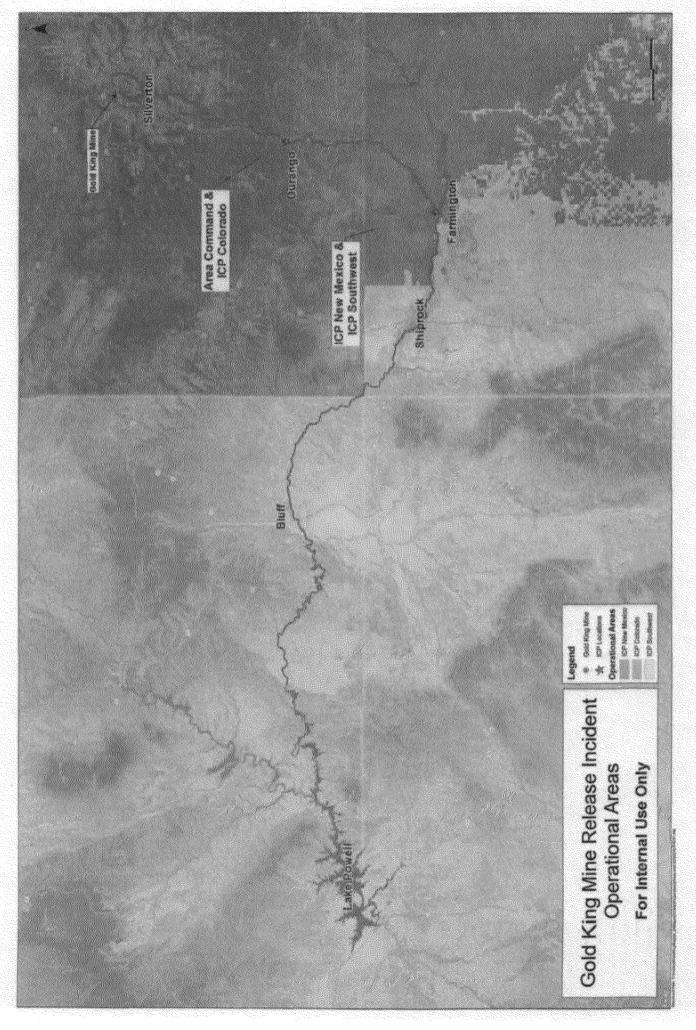
AREA COMMAND COMMUNICATIONS LIST AC205A-CG/EPA

#### 3. Basic Communications Information

| Assignment                                 | Name                 | Method(s) of contact (radio frequency, phone, pager, cell #(s), etc.)          |  |  |  |
|--|----------------------|--|--|--|--|
| Area Commander                             | Steve Calanog        | Calanog Steve@epa.gov  |  |  |  |
| Deputy Area Commander                      | Althea Foster        | Foster Althea@epa.gov  |  |  |  |
| Deputy Area Commander                      | Laura Willaims       | Williams.Laura@epa.gov   |  |  |  |
| AC Planning Section<br>Chief               | LT Jim Litzinger     | James.P.Litzinger@uscg.mil 251-402-9825  |  |  |  |
| AC SITL                                    | Isaac m. Aboulafia   | Isaac.Aboulafia@mecx.net   |  |  |  |
| AC Environmental Unit<br>Leader            | Steve Wharton        | wharton.steve@epa.gov  |  |  |  |
| Area Command<br>Logistics Chief            | Janice Pearson       | Pearson janice@epa.gov   |  |  |  |
| Area Command<br>Finance Chief              | Joe Poetter          | Poetter Joe@epa.gov  |  |  |  |
| Call Center and Claims<br>Manager          | Brooke Hanson        | Hanson, Brooke@epa.gov   |  |  |  |
| Area Command Liaison<br>Officer            | Pattie Tyler         | Tyler.Patti@epa.gov  |  |  |  |
| Area Command Public<br>Information Officer | Nancy Grantham       | grantham.nacncy@epa.gov  |  |  |  |
| AC Safety Officer                          | Craig Groman         | Craig J.Groman@uscq.mil 757-567-7653   |  |  |  |
| CISM                                       | Tony Honnellio       | <b>24/7:</b> 617-947-4414  |  |  |  |
| CISM                                       | Wendy Adams          | <b>24/7:</b> 425-466-6532  |  |  |  |
| AFGE Local 3607                            | Dave Christenson     | 303-408-6838   |  |  |  |
| WEBSITE                                    | Response Info & FAQs | http://www2.epa.gov/goldkingmine   |  |  |  |
|  |                      | Long distance dialing: 9, 1, the 10 digit and then 2015 for long distance code |  |  |  |
| Area Command<br>General Phone<br>Line #1   | Situation Unit       | 970-382-7593   |  |  |  |
| Area Command<br>General Phone<br>Line #2   | Situation            | 970-382-7595   |  |  |  |
| Helpline for<br>Public                     | Reports and Claims   | 844-607-9700   |  |  |  |
| ADEA COMMAND C                             | OMMUNICATIONS LIST   | AC205a-CG/EPA (Rev. 08/15)   |  |  |  |

# MEDICAL PLAN (ICS 206)

|                                   |  |                                      | 2. Operational         Date From: 8/24/2015         Date To: 8/26/2015           Period:         Time From: 0700         Time To: 0700 |   |                                |                        |                     |   |
|-----------------------------------|--|--------------------------------------|--|---|--------------------------------|------------------------|---------------------|---|
| 3. Medical Aid S                  | tations:                                     |                                      |  |   |                                |                        |                     |   |
| Name                              |  | Location                             | Location   |   | Contact<br>Number(s)/Frequency |                        | Paramedics on Site? |   |
| Animas Urgent Care 450 Camino Del |  | el Rio #106, Durang                  | 10   | 970-385-2                               | 388                            | □Ye                    | s ⊠ No              |   |
| Durango Urgent                    | Care   | 2577 Main Ave                        | , Durango  |   | 970-247-8                      | 382                    | ΩYe                 | s x No                                  |
|                                   |  |                                      |  |   |                                |                        | П Үе                | s 🗆 No                                  |
|                                   | \$ 5.00 miles                                |                                      |  |   |                                |                        | □Ye                 | s □ No                                  |
|                                   |  |                                      |  |   |                                |                        | □ Ye                | s □ No                                  |
|                                   |  |                                      |  |   |                                |                        | □Ye                 | s □ No                                  |
| 4. Transportatio                  | <b>n</b> (indicate                           | air or ground):                      |  |   |                                |                        |                     |   |
| Ambulance S                       | ervice                                       |                                      | Location   |   |                                | ontact<br>s)/Frequency | Level               | f Service                               |
| La Plata County<br>Ambulance      |  | Durango, CO                          |  |   | (970) 382-                     | 3000                   | □ ALS x BLS         |   |
|                                   |  |                                      |  |   |                                |                        | □ ALS               | □BLS                                    |
|                                   |  |                                      |  |   |                                |                        | □ ALS               | □BLS                                    |
|                                   |  |                                      |  |   |                                |                        | ☐ ALS ☐ BLS         |   |
| 5. Hospitals:                     | ·  |                                      |  |   |                                |                        |                     | *************************************** |
| Hospital Name                     | Latitud                                      | iddress,<br>e & Longitude<br>Helipad | Contact<br>Number(s)/<br>Frequency   | Tra<br>Air                              | vel Time<br>Ground             | Trauma<br>Center       | Burn<br>Center      | Helipad                                 |
| Mercy Med<br>Center               |  | ee Springs                           | 970-247-4311   |   | 15                             | ⊠ Yes<br>Level: 1,2,3  | ☐ Yes<br>☐ No       | ⊠ Yes                                   |
|                                   |  |                                      |  |   |                                | □Yes<br>Level:         | □ Yes<br>□ No       | □ Yes<br>□ No                           |
|                                   |  |                                      |  |   |                                | □ Yes<br>Level:        | □ Yes<br>□ No       | □ Yes<br>□ No                           |
|                                   |  |                                      |  |   |                                | □ Yes<br>Level:        | □ Yes<br>□ No       | □ Yes<br>□ No                           |
|                                   |  |                                      |  |   |                                | □ Yes<br>Level:        | □ Yes<br>□ No       | □ Yes<br>□ No                           |
| 6. Special Medic<br>Call 911      |  |                                      | s:<br>for rescue. If asset   | s are use                               | ed, coordinat                  | e with Air Oper        | ations.             |   |
| 7. Prepared by (                  | Medical Ui                                   | nit Leader): N                       | lame: Craig Groma  | ın                                      | Signature:                     |                        |                     |   |
| 8. Approved by                    | and the same property of the same statements |                                      |  | *************************************** |                                |                        |                     |   |



# **Area Command Weather Report**

# 24-25 AUG15

#### Silverton, CO

#### Monday

A 30 percent chance of showers and thunderstorms, mainly after 3pm. Mostly sunny, with a high near 71. South wind around 5 mph becoming north northwest in the morning.

#### Monday Night

A 30 percent chance of showers and thunderstorms, mainly before 7pm. Mostly cloudy, with a low around 41. West northwest wind around 5 mph becoming calm.

#### Tuesday

A 40 percent chance of showers and thunderstorms, mainly after 1pm. Partly sunny, with a high near 69. Calm wind becoming south southeast around 5 mph.

#### **Tuesday Night**

A 40 percent chance of showers and thunderstorms, mainly before 1am. Mostly cloudy, with a low around 43.

## Durango, CO:

#### Monday

A 20 percent chance of showers and thunderstorms after noon. Mostly sunny, with a high near 84. Northeast wind 5 to 10 mph becoming southwest in the afternoon.

#### Monday Night

A 20 percent chance of showers and thunderstorms before midnight. Mostly cloudy, with a low around 55. North northwest wind 5 to 10 mph becoming light north northeast in the evening.

#### Tuesday

A 20 percent chance of showers and thunderstorms. Partly sunny, with a high near 84. Calm wind becoming southwest around 5 mph in the afternoon.

#### **Tuesday Night**

A 40 percent chance of showers and thunderstorms, mainly before midnight. Mostly cloudy, with a low around 56.

## Farmington, NM:

#### Monday

Isolated showers and thunderstorms after noon. Mostly sunny, with a high near 92. East wind 5 to 10 mph becoming west in the afternoon. Chance of precipitation is 10%.

#### Monday Night

Isolated showers and thunderstorms. Mostly cloudy, with a low around 62. Northwest wind around 5 mph becoming east after midnight. Chance of precipitation is 10%.

#### Tuesday

Isolated showers and thunderstorms. Partly sunny, with a high near 91. East wind 5 to 10 mph becoming west in the afternoon. Chance of precipitation is 10%.

#### **Tuesday Night**

Isolated showers and thunderstorms. Mostly cloudy, with a low around 63. Chance of precipitation is 20%.

# Hite, UT:

#### Monday

Areas of smoke. Sunny, with a high near 99. Light west southwest wind becoming south southwest 5 to 10 mph in the morning.

#### Monday Night

Partly cloudy, with a low around 65. Calm wind.

#### Tuesday

A 20 percent chance of showers and thunderstorms after noon. Partly sunny, with a high near 95. South wind 6 to 10 mph.

#### **Tuesday Night**

A 30 percent chance of showers and thunderstorms. Cloudy, with a low around 63.

## **National Weather Service**

# Watches, Warnings & Advisories

One product issued by NWS for: Silverton CO

Share |

# **Hazardous Weather Outlook**

HAZARDOUS WEATHER OUTLOOK NATIONAL WEATHER SERVICE GRAND JUNCTION CO 522 AM MDT SUN AUG 23 2015

COZ001>014-017>023-UTZ022>025-027>029-241130-LOWER YAMPA RIVER BASIN-CENTRAL YAMPA RIVER BASIN-ROAN AND TAVAPUTS PLATEAUS-ELKHEAD AND PARK MOUNTAINS-UPPER YAMPA RIVER BASIN-GRAND VALLEY-DEBEQUE TO SILT CORRIDOR-CENTRAL COLORADO RIVER BASIN-GRAND AND BATTLEMENT MESAS-GORE AND ELK MOUNTAINS/CENTRAL MOUNTAIN VALLEYS-CENTRAL GUNNISON AND UNCOMPAHGRE RIVER BASIN-WEST ELK AND SAWATCH MOUNTAINS-FLATTOPS-UPPER GUNNISON RIVER VALLEY-UNCOMPAHGRE PLATEAU AND DALLAS DIVIDE-NORTHWEST SAN JUAN MOUNTAINS-SOUTHWEST SAN JUAN MOUNTAINS-PARADOX VALLEY/LOWER DOLORES RIVER-FOUR CORNERS/UPPER DOLORES RIVER-ANIMAS RIVER BASIN-SAN JUAN RIVER BASIN-SOUTHEAST UTAH-EASTERN UINTA MOUNTAINS-EASTERN UINTA BASIN-TAVAPUTS PLATEAU-ARCHES/GRAND FLAT-LA SAL AND ABAJO MOUNTAINS-CANYONLANDS/NATURAL BRIDGES-522 AM MDT SUN AUG 23 2015

THIS HAZARDOUS WEATHER OUTLOOK IS FOR EASTERN UTAH AND WESTERN COLORADO.

.DAY ONE ... TODAY AND TONIGHT

AREAS OF SMOKE AND HAZE WILL REMAIN TRAPPED ACROSS THE REGION... REDUCING VISIBILITY TO BELOW 10 MILES AT TIMES...MOSTLY IN THE MORNING HOURS.

SCATTERED THUNDERSTORMS ARE EXPECTED OVER THE SOUTHEAST UTAH MOUNTAINS AND SAN JUAN MOUNTAINS THIS AFTERNOON...ALONG WITH CLOUD TO GROUND LIGHTNING AND GUSTY OUTFLOW WINDS.

.DAYS TWO THROUGH SEVEN...MONDAY THROUGH SATURDAY

A STRONGER PUSH OF MOISTURE RETURNS EARLY THIS WEEK. SHOWER AND THUNDERSTORM ACTIVITY APPEARS TO BECOME MORE WIDESPREAD BY WEDNESDAY AND THURSDAY.

.SPOTTER INFORMATION STATEMENT...

SPOTTER ACTIVATION WILL NOT BE NEEDED.

# SAFETY MESSAGE/PLAN (ICS 208)

| 1. Incident Name:   | 2. Operational   | Date From:          |                  | Date To: 8/23/2015                      |
|---|--|---------------------|------------------|---|
| Gold King Mine Incident   | Period:  | Time From:          | HHMM             | Time To: HHMM                           |
| 3. Safety Message/Expanded Safety Mes   | sage, Safety Plan  | , Site Safety       | Plan:            |   |
|   |  |                     |                  |   |
|   |  |                     |                  |   |
| (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)   | old King Mine Inc<br>Safety Gu   |                     | itor             |   |
| All requests for visitation (for all wor  | k zones) must he   | done 48 Hou         | re prior throug  | ah the Public Information               |
| Officer (970) 812-3351.   | N LUIIGS) IIIUSE DE  |                     |                  | gir die 1 done mormador                 |
| <ul> <li>All visitors must receive PPE, in per<br/>entry.</li> </ul>  | son safety brief ar  | nd sign 'Gold       | King Mine Visit  | or' sheet prior to work zone            |
|   |  |                     |                  |   |
|   |  |                     |                  |   |
| <ul> <li>Safety briefs are to be provided by contract oversight personnel only.</li> </ul>  | designated IM I Sa   | atety Officers      | (SOFRS), OSC     | s, or USCG Strike Team                  |
| All visitors will wear appropriate Per  | sonal Protective E   | Equipment (Pf       | PE) at all times |   |
|   |  |                     |                  |   |
| <ul> <li>Site operations take priority, be awa<br/>operational constraints or weather of</li> </ul>   |  | may be cance        | elled or postpo  | ned last minute due to                  |
| In the event of Severe Weather or it  |  | and became the att. | akaina madala 0/ |   |
| <ul> <li>In the event of Severe Weather or if<br/>visits will be cancelled and/or safe r<br/>of thunder/lightening prior to re-dep</li> </ul> | efuge will be soug   | ht. Personnel       |                  |   |
| <ul> <li>Prepare in advance and report to ap<br/>sunblock, food/water and medicatio</li> </ul>  |  | (as instructed      | d) with necessa  | ary rain gear, jackets,                 |
| While escorting visitors, Site Safety<br>eye contact with heavy machine operations.   | The second of th | s must maint        | ain: use of spo  | tters, communications and               |
| UTV operators require valid driver's personnel prior to operating.  | license and training   | ng certification    | n by USCG-Str    | ike Team (or designated)                |
| UTV drivers will operate within the s<br>speed limits, PPE, etc).   | safety parameters  | set forth in th     | e Colorado IAF   | <sup>2</sup> 208/215A (i.e. seat belts, |
|   |  |                     |                  |   |
|   |  |                     |                  |   |
|   |  |                     |                  |   |
|   |  |                     |                  |   |
| * Please contact the Area Command-  | SOFR with question   | ons and/or 'Sa      | afety Brief mat  | erial requests                          |
| 4. Site Safety Plan Required? Yes ☐ No Approved Site Safety Plan(s) Located   |  |                     |                  |   |
| 5. Prepared by: Name: Craig Groman  | Position/Ti  | Ile:                | Si               | gnature:                                |
| ICS 208 IAP Page  | Date/Time: 8   | 3/22/2015 12:       | 00 AM            |   |
|   |  |                     |                  |   |

# SAFETY MESSAGE/PLAN (ICS 208)

| YAI E I  | I MEGOVA:                       | / F I - / N   \  | JJ EVU)                 |                              |
|--|---------------------------------|------------------|-------------------------|------------------------------|
| 1. Incident Name:  | 2. Operational                  | Date From:       | 8/22/2015               | Date To: 8/23/2015           |
| Gold King Mine Incident  | Period:                         | Time From:       | HHMM                    | Time To: HHMM                |
| 3. Safety Message/Expanded Safety Mess   | ana Cafatu Dian                 |                  |                         |                              |
| J. Salety Message/Expanded Salety Mess   | aye, Jaiety Fiaii               | , one balety     |                         |                              |
|  |                                 |                  |                         |                              |
|  |                                 |                  |                         |                              |
|  | ld King Mine Inci<br>Safety Gui |                  | tor                     |                              |
| <ul> <li>All requests for visitation (for all world Officer (970) 812-3351.</li> </ul>   | k zones) must be                | done 48 Hour     | <b>s prior</b> , throug | th the Public Information    |
| <ul> <li>All visitors must receive PPE, in persentry.</li> </ul>   | son safety brief ar             | id sign 'Gold h  | King Mine Visito        | or' sheet prior to work zone |
| <ul> <li>Safety briefs are to be provided by d<br/>contract oversight personnel only.</li> </ul>   | lesignated IMT Sa               | fety Officers (  | SOFRs), OSC             | s, or USCG Strike Team       |
| All visitors will wear appropriate Personal  | sonal Protective E              | quipment (PP     | E) at all times.        |                              |
| Site operations take priority, be awa operational constraints or weather constraints.  |                                 | may be cance     | lled or postpor         | ned last minute due to       |
| <ul> <li>In the event of Severe Weather or if<br/>visits will be cancelled and/or safe re<br/>of thunder/lightening prior to re-deple</li> </ul> | efuge will be soug              | ht. Personnel    |                         |                              |
| <ul> <li>Prepare in advance and report to ap<br/>sunblock, food/water and medication</li> </ul>  |                                 | (as instructed   | ) with necessa          | ıry rain gear, jackets,      |
| <ul> <li>While escorting visitors, Site Safety<br/>eye contact with heavy machine ope</li> </ul>   |                                 | s must mainta    | ain; use of spot        | tters, communications and    |
| <ul> <li>UTV operators require valid driver's<br/>personnel prior to operating.</li> </ul>   | license and trainir             | ng certification | by USCG-Stri            | ke Team (or designated)      |
| <ul> <li>UTV drivers will operate within the same speed limits, PPE, etc).</li> </ul>  | afety parameters                | set forth in the | : Colorado IAP          | 208/215A (i.e. seat belts,   |
|  |                                 |                  |                         |                              |
|  |                                 |                  |                         |                              |
| * Please contact the Area Command-S  | SOFR with question              | ons and/or 'Sa   | fety Brief mate         | erial requests               |
| 4. Site Safety Plan Required? Yes ☐ No Approved Site Safety Plan(s) Located A  |                                 |                  |                         |                              |
| 5. Prepared by: Name: Craig Groman   | Position/Tit                    | le:              | Sig                     | gnature:                     |
| ICS 208 IAP Page   | Date/Time: 8                    | /22/2015 12:0    | MA OC                   |                              |
|  |                                 |                  |                         |                              |

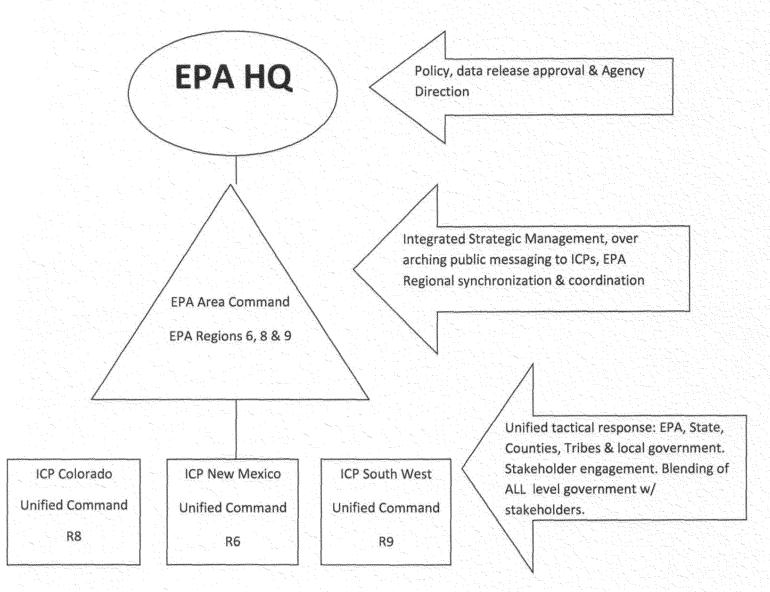
| Sometime for A Service State of the Service State State of the Service State of the Service State of the Service S | nd Identifier<br>Release Incident Area<br>OP Guide 12            | 2. Operating Cycle(Date/Time)<br>From: 24AUG15/0700 To: 26AU  | G15/0700  | AREA COMMA<br>DAILY MEETING SCHED<br>ICS AC230-CG/ |
|--|--|---|---|--|
| 3. Area Command  | Daily Meeting Schedule (   | commonly-held meetings are included   |   |  |
| Date/ Time   | Meeting Name   | Purpose   | Attendees   | Location   |
| 23AUG15<br>0800  | AC, DACs and Staff daily arrive and execution bri                |   | All Area Command Staff  | AC Meeting Room                                    |
| 23AUG15<br>0900  | Meeting w/ IC's<br>866-299-3188<br>Pin: 0184<br>Code: 2146656780 | To provide the opportunity for the Area Command to meet with the incident Commanders and share information. | Area Commander(s)/Unified Area<br>Command, Incident Commanders/<br>Command and their PSC's, Asst AC<br>Planning, AC RESL, AC SITL, AC Exe<br>Assistant, AC DOCL | IC's/their staff on                                |
| 23AUG15<br>930-0945  | 0-0945 Meeting opportunity t<br>staff on priori                  | Area Commander the opportunity to brief their staff on priorities, expectations & tasks                     | Area Commanders, DACs and all A   | c AC Meeting Room                                  |
| 23AUG15<br>1015<br>M-F   | EPA Administrator Call   | AC, DAC, EPA HQ   | AC/DAC staff as invited   | Conference Call                                    |
| 23AUG15<br>1030  | Agency CONF<br>866-299-3188<br>Code: 2025649588                  | Discuss Regional Response status, priorities and resources  | Area Commander, DACs, EOCs, AC directed.  | Staff as Conference Call                           |
| 23AUG15<br>1100<br>***As needed  | EPA ENVL Data  | ENVL discuss sampling and data management   | AC ENVL w/ Regions 6, 8 and 9   | Conference Call                                    |
| 23AUG15<br>1300<br>*if directed  | EPA Agency Ex update   | Update status, priorities and resources   | Area Commander, DACs, EOCs, AC directed.  | Staff as Conference Call                           |
| 23AUG15<br>1400 T/TH   | Congressional Call   | IC's, Regions and AC & DACs   | AC and DAC's  | Conference Call                                    |
| 23AUG15<br>1700  | Produce/Publish AC Op<br>Guide                                   | To obtain AC approval of the<br>Area Op Guide   | AC, DACs and AC-PSC   | AC Meeting Room                                    |
| 23AUG15<br>1800  | Brief Operating 856-299<br>3188<br>Pin: 0184<br>Code: 2146656780 | To provide the opportunity to brief the Area Command Operating Guide  | Area Commander/ Unified Area<br>Command, the Area Command Sta<br>support personnel, Incident Comm<br>and their PSC's,   |  |
| 4. Prepared by: (A<br>LT Jim Litzinger, L  |  |   | Date/Time<br>23   |  |
|  | nand Identifier<br><u>e Release Incident</u> Area                | Command   | 2. Operating Cycle(Date/<br>From: 24AUG15/0700 To   |  |

1. Area Command Identifier Gold King Mine Release 2. Date/Time Published: 23AUG15/1630

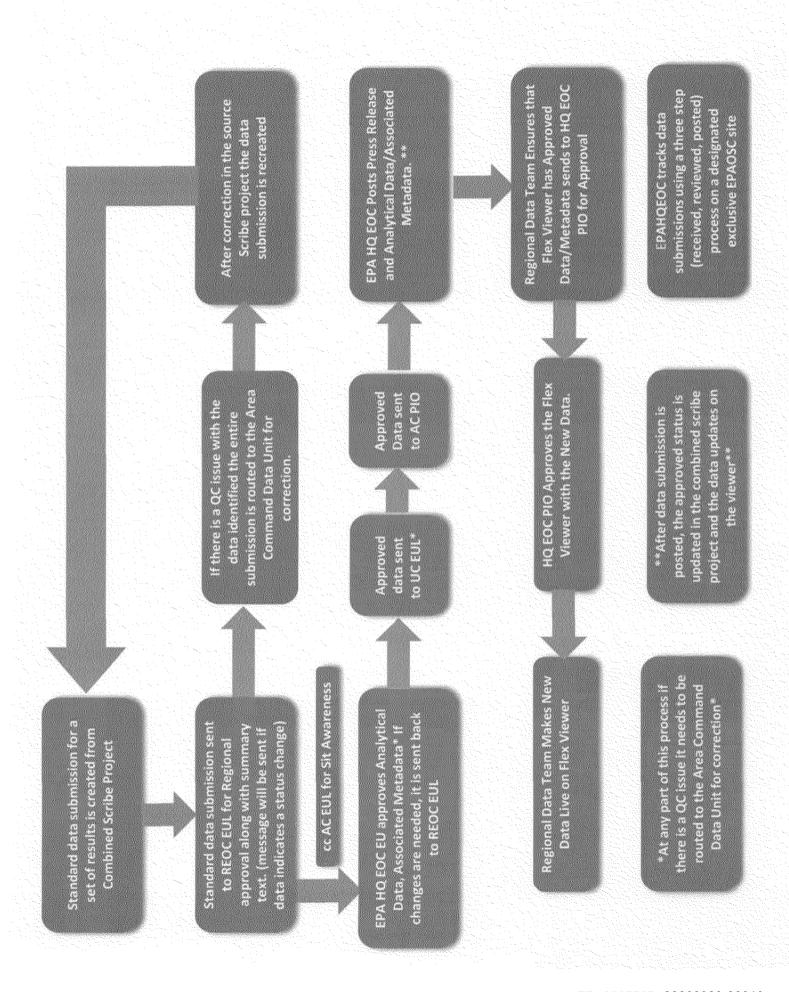
Visitor Schedule

| Date/ Time           | Visitor's Name/Public<br>Event   | Purpose of visit/meeting  | POC/Position   | Location   |
|----------------------|--|---|--|--|
| 24AUG15<br>0830      | Meeting with Joanne<br>Spina, LaPlata County<br>Assistant Manager                                | Daily update with CO<br>Unified Command, Area<br>Command LOFRs and PIO  | Patti Tyler, Area Command, LOFR  | Conference call  |
| 24AUG15<br>1600      | Joanne Spina, LaPlata<br>County Assistant<br>Manager   | Participate in daily JIC meeting  | Nancy Grantham, Area Command,<br>PIO                                       | CO Unified Command   |
| 24AUG15<br>1600      | Joe Kerby, LaPlata<br>County Manager and<br>Joanne Spina, LaPlata<br>County Assistant<br>Manager | Update meeting  | Patti Tyler, Area Command, LOFR<br>and Nancy Grantham, Area<br>Command PIO | LaPlata County<br>Administration Building,<br>1101 E. 2 <sup>nd</sup> Ave.,<br>Durango, CO |
| 25AUG15<br>0830      | Meeting with Joanne<br>Spina, LaPlata County<br>Assistant Manager                                | Daily update with CO<br>Unified Command, Area<br>Command LOFRs and PIO  | Patti Tyler, Area Command, LOFR  | Conference call  |
| 25AUG15<br>1030-1500 | Congressman Burgess<br>(R-TX) and<br>Congressman Tipton<br>(R-CO) staff Darlene<br>Marcus        | Response briefing and Gold<br>King Mine site visit  | David Piantanida, Area Command,<br>ALOF                                    | Area Command and Gold<br>King Mine, Silverton, CO  |
| 25AUG15<br>1600      | Joanne Spina, LaPlata<br>County Assistant<br>Manager   | Participate in daily JIC meeting  | Nancy Grantham, Area Command,<br>PIO                                       | CO Unified Command   |
| 25AUG15<br>1815-2100 | Animas River<br>Stakeholders Group<br>Meeting  | Meeting Goals:  1)Gold King update  2) Upcoming Water Quality Control Commission meetings  3) Good Samaritan Legislation.   | Nancy Grantham, Area Command<br>PIO  | Silverton Town Hall, 1360<br>Green St., Silverton, CO                                      |
| 26AUG15<br>0830      | Board of LaPlata<br>County<br>Commissioners<br>(BOCC)  | Provide update on response  | Patti Tyler, Area Command, LOFR  | LaPlata County<br>Administration Building,<br>1101 E. 2 <sup>nd</sup> Ave,<br>Durango, CO  |
| 27AUG15<br>1830      | Silverton/San Juan<br>County Community<br>Meeting  | Meeting goals:  1) Gold King, Red and Bonita Project Update.  2) Funding mechanisms for long term reclamation of acid mine drainage in Upper Cement Creek.  | Nancy Grantham, Area Command<br>PIO  | Silverton Town Hall, 1360<br>Green St., Silverton, CO                                      |
| 31AUG15<br>1030-1300 | Possible formation of<br>Coalition of Animas<br>River Spill Partners                             | Discuss interest in forming a coalition of partners after the Animas River mine release similar to the San Juan Rio Grande Watershed Emergency Action Coordination Team (RWEACT) of the San Luis Valley formed after the West Fork Complex fires in 2013. | Nancy Grantham, Area Command,<br>PIO                                       | Durango Public Library,<br>1900 E. 3 <sup>rd</sup> Ave, Durango<br>CO                      |

# Gold King Mine Release Incident Response: National Management Roles



- ✓ EPA's Headquarters (EPA HQ) programs and activities protect human health and the environment. EPA
  Headquarters will provide the Area and Unified Incident Commanders policy guidance, management
  support, and special expertise.
- ✓ <u>EPA Area Command</u> (AC) for the Gold King Mine Release Incident Response was established in Durango,
  CO. The AC is comprised of a single Area Commander and 02 Deputy Area Commanders from EPA Regions
  6 & 8, and Region 9. A daily Area Operating Guide is promulgated and disseminated to three Unified ICPs
  to provide strategic assistance, direction and resolve complex issues.
- ✓ Three <u>Unified Incident Command Posts</u> (ICP) have been established to management a tactical response in a multi-agency & multi-jurisdictional approach. EPA OSCs from Regions 6, 8 & 9 are Unified Incident Commanders (UC) in Durango, CO and Farmington, NM. These UCs are Unified with state, county, local and tribal officials from the geographic are spanning from Silverton, CO, down to Farmington, NM over to Lake Powell in Utah to include the Navajo Nation.



#### EPA Talkers 8/19/15

EPA currently has deployed more than 210 employees and contractors for the response.

EPA is committed to working closely with response agencies and state and local officials to ensure the safety of citizens, respond to concerns and to evaluate impact to water contaminated by the spill.

There are over 20 different state and local agencies involved in the response working to help ensure the health and safety of the public.

The Gold King Mine is releasing water at the rate of approximately 544 gallons per minute.

Water is captured and treated at a system of impoundments before being discharged to Cement Creek.

Water quality and sediment data is available at www.epa.gov/goldkingmine

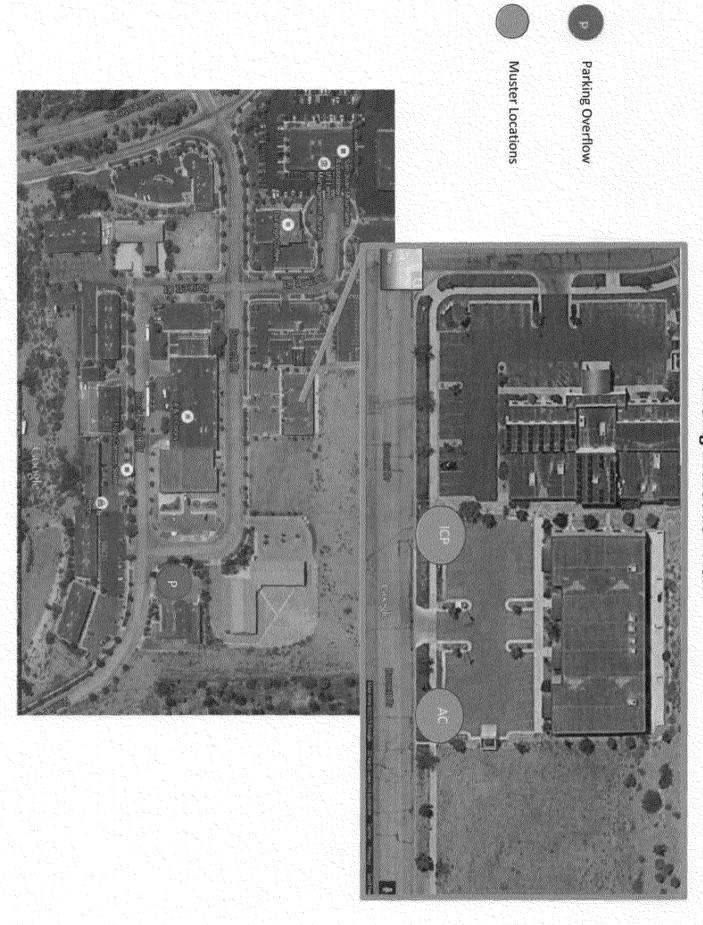
EPA is collecting water and sediment samples from Lake Powell near the inlet of the San Juan River.

EPA expects no significant impacts to Lake Powell associated with the Gold King Mine release.

Currently - only Navajo Nation has not lifted its closure of the river for use.

EPA hotline is 844.607.9700 and information regarding claims can be found our website.

A Joint Information Center has been established at Unified Command at press@epa.gov or 970.812.3351



## **GOLD KING MINE RELEASE INCIDENT RESOURCE REQUEST PROCESS**

- 1. ANY RESPONDER ASSIGNED TO THIS INCIDENT CAN COMPLETE A RESOURCE REQUEST MESSAGE, 213RR
- 2. REQUESTOR MUST ACCURATELY COMPLETE BLOCKS 1-5, SIGN AND DATE BLOCK 6
  AND KEEPS YELLOW COPY. \*\*IF ORDERING PERSONNEL SEE \*\*
- 3. SECTION CHIEF / COMMAND STAFF MEMBER OR DEPUTY SHALL ENSURE REQUESTOR ACCURATELY COMPLETED 213RR AND THEN MUST SIGN AND DATE BLOCK 7. \*\*IF ORDERING PERSONNEL SEE \*\*
- 4. ALL 231RR'S WILL BE SUBMITTED TO THE RESL.
- 5. RESL SHALL ENSURE REQUESTOR ACCURATELY COMPLETED 213RR, COMPLETE BLOCKS 8.a, 8b, AND 8c AS APPROPRIATE THEN SIGN AND DATE BLOCK 9. \*\*IF ORDERING PERSONNEL SEE \*\*
- 6. RESL WILL SUBMIT 213RR TO LOGS
- 7. LOGS WILL REVIEW, ENSURING REQUESTOR ACCURATELY COMPLETED 213RR, AND COMPLETE BLOCKS 1-12 AS APPROPRIATE THEN SIGN AND DATE BLOCK 13. \*\*IF ORDERING PERSONNEL SEE \*\*
- 8. LOGS WILL SUBMIT 213RR TO FSC
- 9. FSC WILL COMPLETE BLOCKS 14 AND 15 AS APPROPRIATE THEN SIGN AND DATE BLOCK 16

\*\*MEDICAL SCREENING AND HEALTH AND SAFETY TRAINING ARE REQUIREMENTS FOR FIELD PERSONNEL. PRIOR TO REQUESTING PERSONNEL THE REQUESTOR WILL COORDINATE WITH THE SAFETY OFFICER ON DUTY TO DETERMINE SPECIFICS FOR FIELD HEALTH AND SAFETY TRAINING. AS DISCUSSED WITH EPA HQ SHEMD ON 8/19/15, WITH WESLEY CARPENTER, IF THE REQUESTED INDIVIDUAL WILL NOT BE PERFORMING FIELD ACTIVITIES AND WILL NOT BE EXPOSED TO POTENTIAL THREATS TO HUMAN HEALTH, THEN HE/SHE WILL NOT NEED A MEDICAL PRE-SCREENING. SIMILIARLY, EPA EMPLOYEES WHO DO HOT HAVE A POTENTIAL FOR HAZARD EXPOSURE (SUCH AS IN AN OFFICE AREA) SHOULD ONLY RECEIVE AN ON-SITE SAFETY BRIFING.

PLEASE BE SPECIFIC ON ALL REQUESTS DESCRIPTIONS

PLEASE LET US KNOW SUGGESTED SOURCE OF SUPPLY(IES)

